# WHY "SHOULD" STATISTICIANS AND BUSINESSMEN MAXIMIZE "MORAL EXPECTATION"? 

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## 1. Introduction

1.1. The word "should" in the title of this paper has the same meaning as in the following sentences: "In building a house, why should one act on the assumption that the floor area of a room is the product and not the sum of its length and width?"; "If all $A$ are $B$ and all $B$ are $C$, why should one avoid acting as if all $C$ were $A$ ?" People may often act contrary to these precepts or norms but then we say that they do not act reasonably. To discuss a set of norms of reasonable behavior (or possibly two or more such sets, each set being consistent internally but possibly inconsistent with other sets) is a problem in logic, not in psychology. It is a normative, not a descriptive, problem.
1.2. The phrase "moral expectation" stems from the early students of probability who applied probabilities in their study of reasonable behavior of players in games of chance. Let the "prospect" $P$, that is, the probability distribution $P(X)$ of a random "outcome" $X$, depend upon a man's decision ("strategy") $S$ :

$$
\begin{equation*}
P=P(X)=P(X ; S) . \tag{1.2:1}
\end{equation*}
$$

Let the set $X$ of all possible outcomes $X$ be completely ordered by a relation $\mathfrak{g}$ ("read: as good as or better than"). Define a scalar function $\boldsymbol{u}(X)$ on the set $\boldsymbol{X}$ as follows: for any pair, $X_{1}$ and $X_{2}$, in $\boldsymbol{X}$,

$$
\begin{equation*}
u\left(X_{1}\right) \geqq u\left(X_{2}\right) \quad \text { if } X_{1} \mathfrak{g} X_{2} . \tag{1.2:2}
\end{equation*}
$$

Then $u(X)$ is called the utility of $X$. It is a random variable whose distribution depends on the distribution $P$ and hence on the strategy $S$. Its expected value,

$$
\begin{equation*}
E u(X) \mid P(X ; S)=\mu_{u}(S), \quad \text { say }, \tag{1.2:3}
\end{equation*}
$$

is called the moral expectation of $X$. Define a space $\mathcal{S}$ whose elements $S$ represent possible strategies. The title of the paper asks whether it is reasonable always to choose as one's strategy an element $S^{*}$ of $\boldsymbol{\mathcal { S }}$ whenever

$$
\begin{equation*}
\mu_{u}\left(S^{*}\right)>\mu_{u}\left(S^{\prime}\right) \tag{1.2:4}
\end{equation*}
$$

where $S^{\prime}$ is any element of $\mathcal{S}$ distinct from $S^{*}$.
1.3. The "precept," always (that is, for any space $\mathcal{S}$ ) to maximize moral expectation, leads to inconsistent results unless all the utility functions considered

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